

Masahiro Matsuura, Ph.D.

Visiting Assistant Professor

University of Tokyo, Graduate School of Public Policy

PERSONAL INFORMATION

Citizenship: JAPAN
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EMPLOYMENT

2007/01- **University of Tokyo,**
Current Graduate School of Public Policy.
Bunkyo, Tokyo, Japan.

Visiting Assistant Professor

Leading a comprehensive stakeholder/issue assessment of innovative environmental technologies as a member of the “Sustainable Energy/Environment and Public Policy” project, which is sponsored by many top-class private corporations in Japan. Teaching several courses on policy-making processes for graduate-level students. Conducting independent research projects (with foundation supports) on the innovative use of stakeholder analysis.

2006/09- **Massachusetts Institute of Technology,**
2006/12 Department of Urban Studies and Planning.
Cambridge, MA, U.S.A.

Postdoctoral Fellow

Continued doctoral research on the use of public dispute resolution in Asia and its interaction with culture and other institutional contextual factors.

1998/10- **Mitsubishi Research Institute, Inc.,**
2002/08 Social Environment Systems Department.
Chiyoda, Tokyo, Japan.

Staff Researcher

Directed a number of prescriptive and analytical research projects for public participation in urban and regional planning, including public involvement programs for several highway projects in Japan; Undertook survey design and quantitative analysis (e.g. cost-benefit analysis; future population projection using multiple regression analysis; spatial analysis using GIS). The majority of my clients are national and prefectural government agencies in Japan.

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ACADEMIC ACHIEVEMENTS

- 2002/09 - **Massachusetts Institute of Technology,**
2006/09 Department of Urban Studies and Planning.
Ph.D. in Urban and Regional Planning (date of conferral: September 20, 2006)
Advisor: Professor Lawrence Susskind
Review Committee Members: Eleanor Westney and Susan Silbey
Thesis title: Localizing Public Dispute Resolution In Japan: lessons from experiments with deliberative policy-making
- 1996/09 – **Massachusetts Institute of Technology,**
1998/06 Department of Urban Studies and Planning.
Master in City Planning (date of conferral: June 5, 1998)
Advisor: Professor Lawrence Susskind
Thesis title: Highway Mediation in Japan: Its prospects and pitfalls
- 1992/04 – **University of Tokyo,**
1996/03 Department of Civil Engineering.
Bachelor of Engineering (date of conferral: March 28, 1996)
Advisor: Professor Hideo Nakamura (now Professor Emeritus)
Thesis title: Analysis on Statutory Planning Process under the Urban Planning Act of 1968.

TEACHING EXPERIENCE

University of Tokyo, Graduate School of Public Policy

- 2007 Winter Negotiation and Consensus Building
2007 Summer Public Policy Planning Management (case study)
Environmental and Technology Policy (case study)

Massachusetts Institute of Technology, Department of Urban Studies and Planning

- 2004 Fall 11.204: Planning Communication, and Digital Media, Instructor.
2003 Fall 11.204: Planning Communication, and Digital Media, Instructor.

Other Institutions

- 2005.12 Osaka University Center for the Study of Communication-Design. *Consensus Building: Its processes and implications.* (1 day)
2004.08 Japan Society of Civil Engineers. *Seminar on Consensus Building Techniques.* Principal Instructor. (3 days)

Other short-term training clients include: Global ICT firms, Ministry of Land, Infrastructure and Transport, Shikoku Regional Bureau; Saga District Prosecutors' Office; Kanagawa Administrative Research Center; Kanagawa Shonan District Administrative Center, Gifu Prefecture University of Administration, Yamaguchi Prefecture Staff Training School.

MAJOR PUBLICATIONS and PRESENTATIONS

Book

- 1999 L. Susskind, O. Amunsden, and Matsuura, M.. *Using Assisted Negotiation to Settle Land Use Disputes: A Guidebook for Public Officials*. Cambridge, MA: Lincoln Institute of Land Policy

Journal Articles (peer-reviewed) and Official Publications

- 2007 Matsuura, M. "The Role of Political Support in Institutionalizing Participatory Planning Processes: Comparison of Cases from England and Australia in Highway Planning," *Journal of the City Planning Institute of Japan*, 42 (1). (in Japanese)
- 2007 Hashimoto, S. and Matsuura, M. "Institutional Framework and Use of Agricultural Mediation Program in the United States," *Journal of the Japanese Society of Irrigation, Drainage and Reclamation Engineering*, 75(5). (in Japanese)
- 2006 Movius, H., Matsuura, M., Yan, J. and Kim, D-Y. "Tailoring the Mutual Gains Approach For Negotiations with Partners in Japan, China, and Korea," *Negotiation Journal*, 22(3).
- 2005.3 Matsuura, M. "Mediation (Chapter2)" and "Using mediation for infrastructure development (Chapter 3)" In Policy Research Institute for Land, Infrastructure and Transport (Ed.) *The Role for Third-Party Organizations in Infrastructure Development*. Tokyo, Japan. (in Japanese)
- 2004.3 Matsuura, M. "Teaching consensus building techniques in the US (Chapter 3.4)" In Japan Society of Civil Engineers Shikoku Branch (Ed.) *Research Project on Teaching Consensus Building Techniques for Civil Engineers*. Takamatsu, Japan. (in Japanese)
- 2000.10 Kotaro Nagasawa, Toshiya Miyazaki, Matsuura, M. "A New Paradigm of Consensus Building in Public Policy-Making." *Journal of MIRI*, 37. (in Japanese)
1996. 9 Masayoshi Tanishita, Matsuura, M. "Fundamental Research on Decision-Making Process in Urban Planning Projects." *Civil Planning Research Papers*, 14. (in Japanese)

Presentations

- 2006.11 Matsuura, M. *Experimenting with Consensus Building Processes in Japan: Adaptation and organizational change for contextual differences*. Association of Collegiate Schools of Planning (ACSP) Annual Conference. [Fort Worth, TX]
- 2006.6 Matsuura, M. *Environmental Conflict Resolution in Japan*. Association for Conflict Resolution/Environment and Public Policy Section Conference 2006. Deliberative Democracy: New Directions in Public Policy Dispute Resolution. [Cambridge, MA]
- 2005.10 Matsuura, M., L. Susskind, H. Yamanaka, Y. Koori. *Teaching Negotiation and Public Dispute Resolution in Japan: A qualitative study on contextual differences*. Association of Collegiate Schools of Planning (ACSP) Annual Conference [Kansas City, MO]
- 2005.8 Matsuura, M. *Contextual Factors in Dealing with the Angry Public in Japan: restoring trust through public dispute resolution*. Harvard Project for Asian and International Relations (HPAIR) Annual Conference. [Tokyo, Japan]
- 2003.12 Matsuura, M. *Bicycle Sharing*. International Workshop on Social Decision Making Process for Energy Technology Introduction, Central Research Institute of Electric Power Industry (CRIEPI). [Tokyo, Japan]
- 2002.7 Matsuura, M. *Consensus Building and Negotiation Theory and HR Development Programs by MIT and CBI*. Japan Society of Civil Engineers, Shikoku-Region Workshop. [Takamatsu, Japan] (in Japanese)
- 2002.6 Matsuura, M., Kasashima, K. and Miyazaki, T. *Third-Party Involvement in Planning*. Japan Society of Civil Engineers, Civil Planning Research Conference. [Nagoya, Japan] (in Japanese)
- 1999.11 Matsuura, M. *Consensus Building on Public Works Projects using a Third-Party Assistance*. Japan Society of Civil Engineers, Civil Planning Research Conference. [Kumamoto, Japan] (in Japanese)

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Magazine and Newspaper Articles (invited contributions)

- 2005.8 Matsuura, M.. "Consensus Building: A new paradigm for planning." *Planners* 47. (in Japanese)
- 2003 Matsuura, M. "Research, Evaluation and Special Projects Introducing Consensus Building to Japan" *CBI Reports* 2003 Spring.
- 2003.1 Matsuura, M.. "Development of Public Participation in the US, and Emerging Issues" *Urban Advance*, 28. (in Japanese)
- 2002.10 & Matsuura, M.. "Community Planning and Interests Balancing Techniques (1), (2)" *Surveyor*,
2002.11 Oct. and Nov. 2002 issue. (in Japanese)
- 2000.2 Hiroyuki Ueda and Matsuura, M.. "Public Involvement Movement" *Municipality Journal* 19.
(in Japanese)
- 2000 Kotaro Nagasawa and Matsuura, M. "Consensus Building in the New Generation" *Nuclear Industry* 5/25, 6/1. (in Japanese)
- 1998 Matsuura, M. "Mediation, and mediators, get an 'A'" *Consensus* July 1998.

OFFICIAL APPOINTMENTS

- 2005/12- National Institute for Land and Infrastructure Management
2007/3 (Ministry of Land, Infrastructure and Transport)
Committee member on "Study group on public dispute resolution."
- 2005/12- Japan Society of Civil Engineering, Shikoku Branch
2007/3 Committee member on "Study group on the evaluation of consensus building skills."
- 2005/12- Policy Research Institute for Land, Infrastructure and Transport
2006/5 (Ministry of Land, Infrastructure and Transport)
Committee member on "Study group on the introduction of mediators for facilitating consensus building on infrastructure projects."
- 2005/1- Ministry of Land, Infrastructure and Transport, Shikoku Regional Development Bureau
2005/3 Committee member on "Study group on consensus building techniques."

AWARDS

- 2005 CIS/Starr Student Travel Fellowship, MIT Center for International Studies.
- 2004 Research Fellowship, Matsushita International Foundation.
- 2002-2003 Presidential Fellowship, MIT.
- 1995 First prize in an essay contest "Environment Conservation and Civil Engineering," sponsored by the Chuoh Consultants Inc. and the Irish Embassy in Tokyo.

ORGANIZATIONAL ACTIVITIES

- 2005/08 - Association for Consensus Building Japan
Founder
ACBJ is a group of practitioners and scholars for the promotion of interest-based negotiation and public participation in urban and regional planning in Japan.
- 2002/06 - PI-Forum, Kochi, Japan (registered non-profit organization)
Board Director
PI-Forum promotes better planning and conflict resolution practices through various activities with participation of diverse stakeholders. It organizes its activities around the "Tri-PI concept"; public involvement, public initiative, and partnership incubation.

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LANGUAGE PROFICIENCY

English: TOEFL Score 270 (CBT: equals to 637 in PBT)
Japanese: Native language

COMPUTER PROFICIENCY

- GIS Software (ArcMap, MapInfo)
- Operation of major software packages (including Microsoft Access [Database], Adobe Illustrator, Adobe Photoshop, and Adobe Premier)
- World Wide Web (HTML authoring including PHP and ASP, graphic design, administration, and marketing)
- Networks and systems administration at the institutional level.

OTHER PROFESSIONAL SKILLS

- Japanese (native language; professional writing and speaking)
- French (very basic conversations)